



Three years, five ways we're expanding our impact.

Using targeted strategies that leverage the strengths of our people and partners, Housing Development Center is addressing five critical issues in 2015 through 2018. From improving affordable housing sustainability, statewide, to increasing equity in our own workplace, here's how we're taking action:

(1) Strengthening equitable access

In Oregon's affordable housing communities:

Increase equitable housing access and success for persons of color and ethnic minorities.

In Oregon's affordable housing industry:

Increase contracting to minority firms via procurement by HDC and our clients.

In HDC's work:

Build HDC's capacity to work effectively and respectfully with minority communities to achieve their goals.

(2) Increasing housing and facilities production

Increase housing units and community space developed with HDC assistance:

Close construction financing for 20% more affordable housing units during the plan period, compared to 2012–2015.

Assist with the development of two or more healthcare/human service facilities that serve low-income people.

Expand access to HDC project development services:

Thoughtfully expand the geographic reach of HDC development services in the greater Northwest.

Grow the affordable housing pipeline:

Offer integrated site selection, predevelopment lending and other services to help organizations get new projects in motion.

Continued on reverse

(3) Improving affordable housing sustainability

Scale up sustainability planning across Oregon:

Partner with Meyer Memorial Trust to help 20 organizations strengthen the performance of their housing portfolios.

Widen capacity-building access:

Expand asset management and capital planning training and mentoring across the Western region.

Preserve at-risk properties, including public housing:

Grow work assisting nonprofits and housing authorities with portfolio transfers and R.A.D. transitions.

(4) Expanding mission-driven development financing

Hit the \$3 million mark:

Raise nearly \$1 million in new grants and low-interest loans to bring HDC Community Fund’s lending pool to \$3 million.

Serve community needs for larger loans:

Increase the size of HDC Community Fund loans to \$350,000, on average.

(5) Supporting smart affordable housing policies

Do research, education and advocacy to support effective affordable housing delivery:

Work with local and state agencies to inform strategies for preserving rent-restricted affordable housing, combating homelessness and addressing other key policy issues.

Follow our progress—and stay connected with news, information and ideas from Housing Development Center—at www.housingdevelopmentcenter.org.

